

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

SCHEDULE 14A
(Rule 14a-101)

Information Required in Proxy Statement

Schedule 14a Information

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

(Amendment No.)

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Under Rule 14a-12

Harvard Bioscience, Inc.

Payment of Filing Fee (Check all boxes that apply):

- No fee required
 - Fee paid previously with preliminary materials
 - Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11
-

Your **Vote** Counts!

HARVARD BIOSCIENCE, INC.

2026 Annual Meeting of Stockholders
Vote before the meeting by June 1, 2026 11:59 PM ET
Or vote during the meeting on June 2, 2026 10:00 AM ET

HARVARD BIOSCIENCE, INC.
84 OCTOBER HILL ROAD
HOLLISTON, MA 01746-1371



V94770-P51382

You invested in HARVARD BIOSCIENCE, INC. (the "Company") and it's time to vote!

You have the right to vote on proposals being presented at the virtual 2026 Annual Meeting of Stockholders of Harvard Bioscience, Inc. (the "Annual Meeting"). **This is an Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting to be held on June 2, 2026 at 10:00 AM ET.**

Get informed before you vote

View the notice of and proxy statement for the Annual Meeting and the Company's annual report for the year ended December 31, 2025 online at www.proxyvote.com OR you can receive a free paper or email copy of the material(s) by requesting prior to May 19, 2026. If you would like to request a copy of the material(s) for this and/or future stockholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #

Smartphone users

Point your camera here and vote without entering a control number



Vote Virtually at the Meeting*

June 2, 2026
10:00 AM ET

Attend the Annual Meeting and vote virtually during the Annual Meeting at:
www.virtualshareholdermeeting.com/HBIO2026

*Please check the notice of and proxy statement for the Annual Meeting for any special requirements for meeting attendance.

THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming Annual Meeting. Please follow the instructions on the reverse side to vote these important matters.

Voting Items	Board of Directors Recommends
1. Election of Class II Directors	
Nominees:	
1a. John Duke	✔ For
1b. Katherine A. Eade	✔ For
2. Ratification of the appointment of Grant Thornton LLP as the Company's independent registered public accounting firm for the fiscal year ending December 31, 2026.	✔ For
3. Approval, by a non-binding advisory vote, of the compensation of the Company's named executive officers.	✔ For
4. Adoption and approval of an amendment to the Harvard Bioscience, Inc. Employee Stock Purchase Plan to increase the number of authorized shares of common stock available for issuance by 120,000 shares of common stock.	✔ For
5. Adoption and approval of an amendment to the Harvard Bioscience, Inc. 2021 Incentive Plan to increase the number of authorized shares of common stock available for issuance by 400,000 shares of common stock.	✔ For
NOTE: Such other business as may properly come before the Annual Meeting and any adjournments or postponements thereof.	

Prefer to receive an email instead? While voting on www.ProxyVote.com, be sure to click "Delivery Settings".